

XLMEDIA

# Monetising Online and Mobile Traffic

4554000000000 000000025136



March 2016

00000000 256455 66666666 222222222 00000000250 255



### Disclaimer

THIS PRESENTATION (THE "PRESENTATION") WHICH HAS BEEN PREPARED BY XLMEDIA PLC. (THE "COMPANY) IS FOR INFORMATION PURPOSES ONLY AND DOES NOT CONSTITUTE AN OFFER OR INVITATION TO SUBSCRIBE FOR OR PURCHASE ANY SECURITIES, AND NEITHER THE PRESENTATION NOR ANYTHING CONTAINED HEREIN NOR THE FACT OF ITS DISTRIBUTION SHALL FORM THE BASIS OF OR BE RELIED ON IN CONNECTION WITH OR ACT AS ANY INDUCEMENT TO ENTER INTO ANY CONTRACT OR COMMITMENT WHATSOEVER.

Neither the Presentation, nor any part of it, may be taken or transmitted into the United States of America, Australia, Canada, South Africa or Japan or into any jurisdiction where it would be unlawful to do so ("Prohibited Territory"). Any failure to comply with this restriction may constitute a violation of relevant local securities laws.

The Presentation is issued solely to and directed at: (i) persons who have professional experience in matters relating to investments falling within article 19(5) of the Financial Services and Markets Act 2000 (Financial Promotion) Order 2005 (the "Order") and are "investment professionals" falling within the meaning of the Order; and (ii) high net worth entities falling within article 49(2)(a) to (d) of the Order. This document is exempt from the general restriction on the communication of invitations or inducements to enter into investment activity and has therefore not been approved by an authorised person as would otherwise be required by section 21 of the Financial Services and Markets Act 2000 ("FSMA"). It is a condition of your receiving the Presentation Materials that you fall within, and you warrant and undertake to the Company that:

- (i) you fall within one of the categories of persons described above;
- (ii) you have read, agree to and will comply with the terms of this disclaimer;
- (iii) you will conduct your own analyses or other verification of the data set out in the Presentation and will bear the responsibility for all or any costs incurred in doing so;
- (iv) you are not resident in, or a citizen of, a Prohibited Territory; and
- (v) you will not forward, reproduce or otherwise disclose the contents of this document to any person in contravention of FSMA or any other applicable law or regulation or to any person in a Prohibited Territory.

The Presentation should not be copied, distributed or passed on, directly or in directly, to any other person. The Presentation contains only a synopsis of more detailed information available in relation to the matters described in it and accordingly no reliance may be placed for any purpose whatsoever on the sufficiency or completeness of such information and to do so could potentially expose you to a significant risk of losing all of any investment made by you. No reliance should be placed on the information and no representation or warranty (express or implied) is made by the Company, any of its directors or employees or any other person, and, save in respect to fraud, no liability whatsoever is accepted by any such person, in relation thereto.

The statements contained in this document, such as "may," "will," "should," expect," "anticipate," "estimate," "intend," "continue", "aiming" and "believe" and other similar expressions are forward-looking statements and not historical facts. Due to various risks, uncertainties and assumptions, actual events or results or the actual performance of the Company may differ materially from those reflected in or contemplated by such forward-looking statements. Past performance, targeted performance and projected performance are not reliable indicators of future results and there can be no assurance that targeted or projected returns will be achieved. The value of any investment made by an investor can go down as well as up and an investor may lose its entire investment.



### The presentation team



#### Chris Bell, Non-executive Chairman

- Former CEO of Ladbrokes between 2001 and 2010
- Has over 20 years' experience in the gambling sector
- Currently non-executive at Quintain Estates and Development plc and Spirit plc and a member of the Responsible Gambling Strategy board



#### **Ory Weihs, Group CEO**

- Entrepreneur with 12 years experience in performance marketing
- Currently focused on business development and strategy
- CEO of the company since inception



#### Inbal Lavi, General Manager (IL)

- 10 years' experience in the online marketing industry
- Diverse background and expertise in marketing strategy, operations and P&L management, including heading the 888poker business from Dec 2011 to Jan 2014



### **Overview**

#### Online performance marketing company

- We attract paying users from multiple online & mobile channels and direct them to online businesses
- Performance based business model with over 50% recurring revenues underpinning strong cash flow
- Customers include: Bet365, 888.com, Ladbrokes, William Hill, Betsson, Unibet, Mr. Green, Caesars Interactive, Fanduel

#### Delivered strong financial performance

- Consistent track record of profitable growth and cash generation
- Strong balance sheet
- Highly cash generative, helps support Dividend policy of 50% pay out

#### **Creating significant market opportunities**

- · Demand for digital marketing accelerating
- Social gaming and real money online gambling continue strong growth
- Potential to target additional territories
- Strong 2015 reflecting the results of investments made during the past 24 months



#### 2015 performance

Revenues \$89.2M Adj EBITDA \$28.4M

#### **CAGR**

55% Revenues CAGR;53% EBITDA CAGR



# **Operational Highlights**

# Positive impact of acquisitions continues to accelerate profit growth and strategic progress

- Strong performance from Marmar Media acquisition, adding skills and client base in additional verticals, namely software and ecommerce
- First phase integration of EDM now completed, second phase progressing well
- Extension of our network through ongoing bolt on acquisitions within the Publishing division of mainly UK based websites

Ongoing R&D has strengthened the Groups in house operations and enhanced our analytics capabilities

Continued organic growth in all business segments and geographies



### Our business model



#### **Publishing**

(34% SALES\*)

XLMedia's Informational portals network



#### Media

(51% SALES\*)

Technology based, ROI Driven, Continuously Optimised, Social gaming



#### **Partner Network**

(15% SALES\*)

Revenue, volume and acquisition pipeline







based payment

Lifetime Revenue share / CPA / CPI / ...

#### Diversified client base





























# Publishing

- XLMedia owns a network of informational websites
- The informational websites refer potential customers to web and mobile online businesses
- Our optimisation expertise includes:



- Recent acquisitions include a group of UK mobile focused websites
- Launched "Palcon", a proprietary content management system for centralised management of websites, enabling fast and dynamic updates and upgrades, comprehensive tracking support for website optimization as well as enhanced mobile and social features



#### Publishing revenues

2015: \$30.3 M 2014: \$23.9 M

Owns more than 2,000 websites in 18 languages

Content rich websites, ranking high on search engines

Search traffic considered of high value and highly sought for



### Media

- XLMedia acts as an advertiser running thousands of simultaneous selffunded campaigns, in different verticals
- Our customers pay only based on performance
- XL deploys proprietary technology to manage media campaigns
  - Leveraging in-house optimisation techniques whilst capitalising on efficiency and scale
- Recent acquisitions complement the group's operational reach:
  - EDM the social gaming expert
  - Marmar Media performance marketing company for web and mobile.
- Recent improvements to media exchange platforms continue to strengthen XLMedia's media reach; organic growth of 28% in the media segment before acquisitions
  - Changes aimed to protect media buyers such as XLMedia by supplying higher quality inventory

Media revenues

2015: \$45.8 M

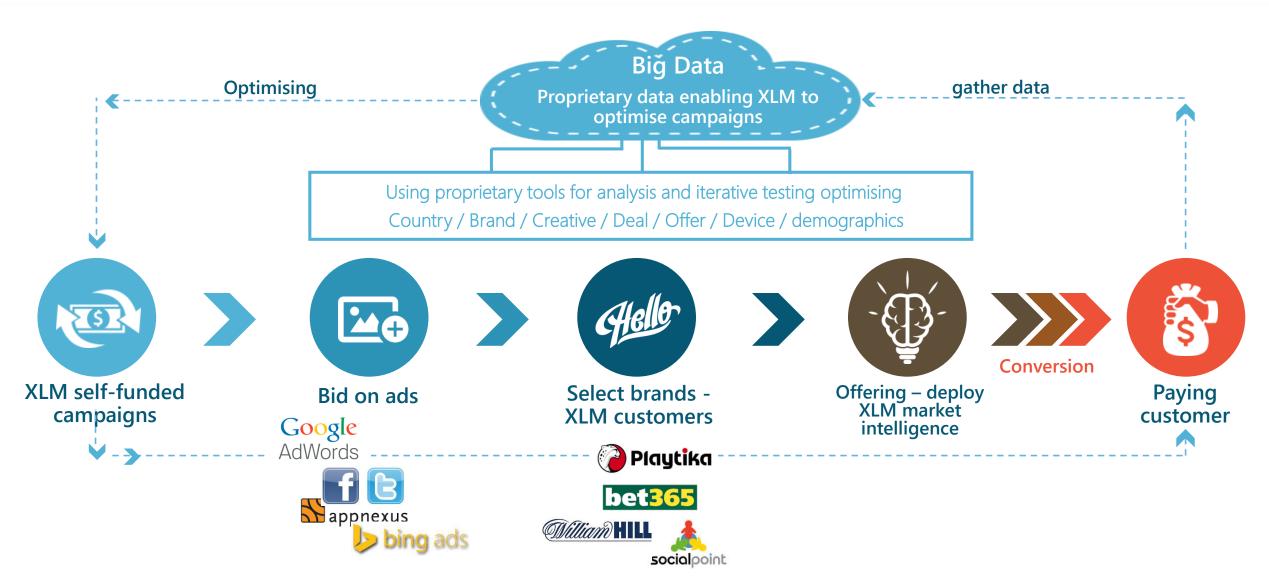
2014: \$15.4 M





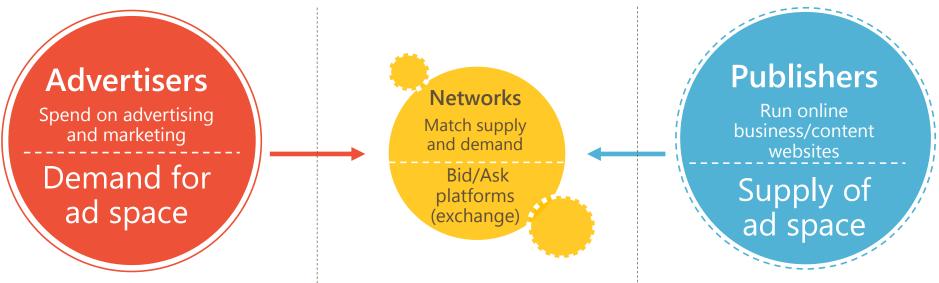
### Media

### Constant optimization for improved ROI



# Digital advertising

Digital Media consists of posting different forms of advertising in the online and mobile space



#### Advertisers examples:

- Coca Cola
- Booking.com
- Gaming operators: Will Hill, 888, bet365....
- Ad agencies/ affiliates / marketing partners
- XLMedia Media division

#### Publishers examples:

- The Telegraph / BBC / Sky / other news websites
- Google / Facebook / ....
- Best cooking recepies
- Informational websites in the gaming field such as "How to play blackjack" / odds comparison websites / .....
- XLMedia Publishing division

### Partner Network

- Currently manages over 300 independent affiliate partners who drive traffic through XLMedia
- All traffic generated by affiliates to gambling operators triggers revenue to XLMedia
- Affiliates benefit from XLMedia's ongoing close support, scaled operations and one-stop-shop to service multiple operators
- Affiliates access XLMedia's proprietary system aggregating statistics and promotions from many operators

 Affiliate network creates added scale for XLMedia as well as pipeline of potential acquisition targets



**Partner Network revenues** 

2015: \$13.1 M

2014: \$6.1 M



# Financial Highlights 2015

Revenues increased 76% to \$89.2 million (2014: \$50.7 million)

Gross profit increased 49% to \$41.1 million (2014: \$27.6 million)

Adjusted EBITDA increased 67% to \$28.4 million (2014: \$17.0 million)

Profit before tax increased 84% to \$24.3 million (2014: \$13.2 million)

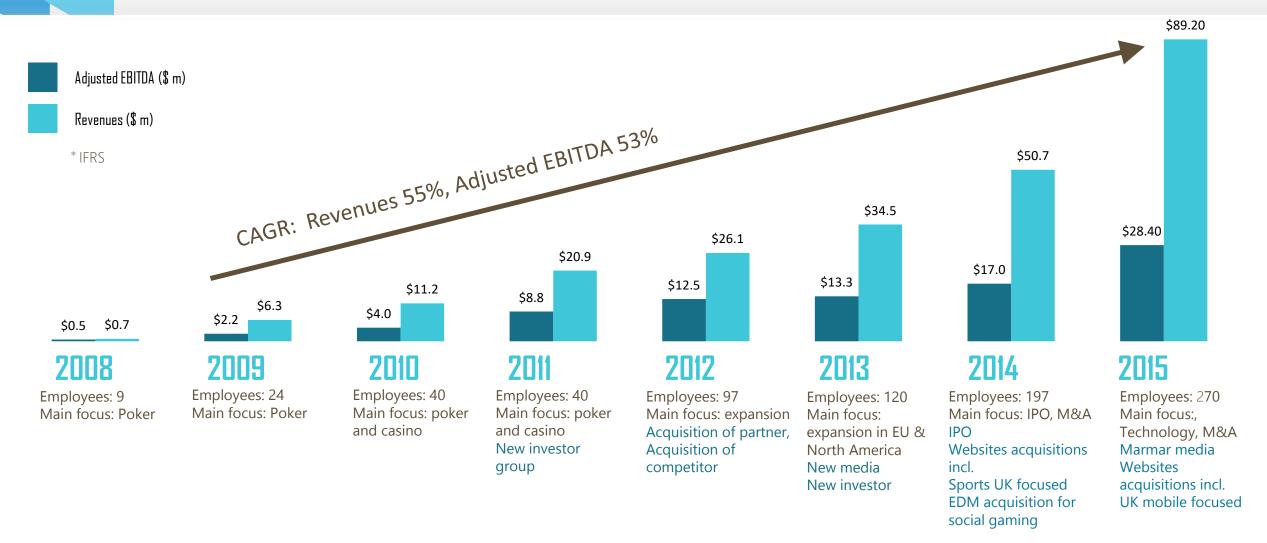
Net cash from operating activities increased 68% to \$28.4 million (2014: \$16.9 million)

Net income increased 70% to \$20.2 million (2014: \$11.9 million)

Strong balance sheet with \$42.6 million cash and short term investments



# **Strong Financial Track Record**



Operational gearing underpinning future growth



### The future of online marketing

#### Online gambling market

• Online gambling market currently worth \$40bn\*1 and expected to grow average 9% per year through to 2018

#### Mobile and tablet growth

- Mobile advertising is expected to grow by an average of 38% a year between 2014 and 2017
- Mobile adspend projected to account for 51% of all new advertising between 2014 and 2017, growing by \$42 billion\*<sup>2</sup>
- Demand for social games continues to grow, aided by mobile growth, and is expected to see CAGR of 24% in the US between 2012 and 2016\*3

#### **Growth of Internet advertising revenues**

- Internet advertising in the US totaled \$45.8 b in 2014, with CAGR of 18%\*4 over the past ten years
- The growth is comprised of 12% CAGR for non-mobile revenues and 123% CAGR for mobile advertising over 2010 2013



#### Source:

- \*1 H2 Gambling Capital report Apr 2014
- \*2 ZenithOptimedia
- \*3 Technavio
- \*4 |AE



### **Growth Opportunities**

#### **Publishing**

- Continue to grow publishing market share in current territories and newer territories such as UK, Canada, Austria, Germany, Switzerland, Greece, Denmark
- Ongoing investments in publishing tools to increase efficiency
- Enhancing Mobile marketing and social media activities in our publishing network improves websites performance

#### Media

- Enhancing technology to the media business (such as real time bidding, optimisation, analysis) to further drive media efficiency and increase margins
- Entry into social and mobile channels, enabled through EDM and Marmar acquisitions
- Leverage demand for online marketing services within US market

#### Entry into new markets, channels and verticals

• Current skill set enables group to target additional verticals

#### **Acquisitions**

- Ongoing consolidation opportunities in a fragmented market
- We continue to pursue active pipeline of opportunities
- Financial strength and cash balance to support execution of deals



# **Summary & Outlook**

#### 2015: record breaking year

- Significant increase in organic revenues and client base
- Access to new markets and verticals through successful acquisitions
- EDM integration accelerated into the Group
- Acquisition of a majority stake in Marmar Media
- Strong trading reflecting the results of investments made during the past 24 months

#### Foundations laid for future growth

- Technology investments and staff are in place to support expansion for media as well as continue organic growth in publishing
- Social gaming and app installs represents strong growth opportunities for the coming years
- Strong balance sheet and cash balances to support additional acquisitions
- Business model reinforces management's commitment to 50% dividend payout ratio
- Outlook for 2016 is positive with growth set to continue



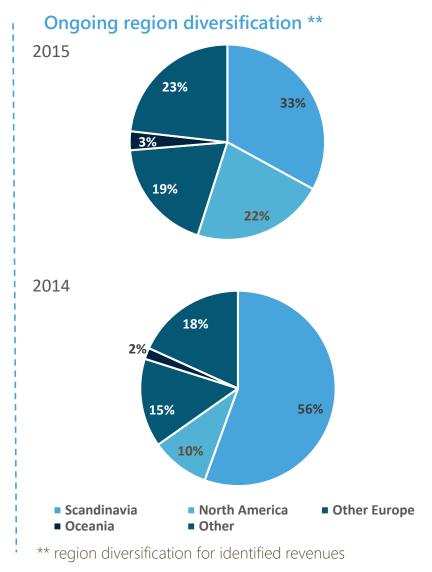


# **Appendix**

### Income statement

| Item (Thousands \$)                      | FY 2015        | FY 2014        |
|--|----------------|----------------|
|  | <u>Audited</u> | <u>Audited</u> |
| Revenues                                 | 89,219         | 50,720         |
| Cost of revenues                         | 48,143         | 23,142         |
| Gross Profit                             | 41,076         | 27,578         |
| Operating Expenses                       | 18,116         | 12,979         |
| Operating Profit                         | 22,960         | 14,599         |
| Total adjusted EBITDA*                   | 28,442         | 16,982         |
| % Adj. EBITDA                            | 32%            | 33%            |
| IPO expenses and other income (expenses) | (403)          | (590)          |
| Finance income (expenses), net           | 1,736          | (770)          |
| Profit Before Taxes                      | 24,293         | 13,239         |
| Taxes (from Income)                      | 4,093          | 1,329          |
| Net Profit                               | 20,200         | 11,910         |

<sup>\*</sup>Earnings before interest, taxes, depreciation, amortization, excluding share based payments and acquisition related expenses.



# **Cash Flow statement**

| \$ '000   | FY 2015  | FY 2014  |
|---|----------|----------|
| Operating Activities  |          |          |
| Net Income  | 20,200   | 11,910   |
| Depreciation & Amortisation   | 3,775    | 1,296    |
| Cost of share based payments  | 839      | 1,042    |
| Changes in Working Capital, tax and finance expenses                          | 3,486    | 2,959    |
| Finance income from financial derivatives                                     | 99       | (264)    |
| Cash Flow from Operating Activities   | 28,399   | 16,943   |
| Investing Activities  |          |          |
| Purchase of property and equipment, net                                       | (644)    | (350)    |
| Acquisition of initially consolidated subsidiaries                            | (4,459)  | (9,950)  |
| Acquisition of domains, websites and other intangible assets                  | (12,326) | (11,528) |
| Payment of contingent consideration in respect of acquired company            | (3,500)  |          |
| Financial investments, net  | 9,925    | (15,987) |
| Cash Flow from Investing Activities   | (11,004) | (37,815) |
| Financing Activities  |          |          |
| Dividend paid to equity holders, and payments related to business combination | (8,017)  | (11,755) |
| Payments of liabilities to former shareholders of acquired subsidiary         | (927)    |          |
| Dividend paid and transactions with non-controlling interests                 | (694)    | (3,720)  |
| Issue of share capital (net of issue costs)                                   |          | 48,917   |
| Repayment of other liabilities  | 943      | (192)    |
| Cash Flow for Financing Activities  | (8,695)  | 33,250   |
| Currency exchange differences on cash   | (310)    | (482)    |
| Increase (decrease) in cash and cash equivalents                              | 8,390    | 11,896   |
| Cash and cash equivalents at the beginning of the period                      | 27,351   | 15,455   |
| Cash and cash equivalents at the end of the period                            | 35,741   | 27,351   |

### **Balance Sheet 31 December 2015**

| \$ '000   |         |
|---|---------|
| Current assets:                                   |         |
| Cash, cash equivalents and short term investments | 42,607  |
| Trade receivables                                 | 16,088  |
| Other accounts receivable                         | 2,042   |
| Financial derivatives                             | 165     |
| Total current assets                              | 60,902  |
| Non-current assets:                               |         |
| Long term investments                             | 1,102   |
| Property, plant and equipment                     | 1,190   |
| Goodwill  | 26,302  |
| Domains and websites                              | 23,897  |
| Intangible assets                                 | 4,837   |
| Deferred taxes                                    | 256     |
| Other account receivable                          | 332     |
| Total non-current assets                          | 57,916  |
| Total Assets                                      | 112 212 |

| Current liabilities:                   |         |
|--|---------|
| Trade payables                         | 11,146  |
| Contingent consideration payable       | 5,373   |
| Other liabilities and accounts payable | 12,151  |
| Total current liabilities              | 28,670  |
|  |         |
| Non-current liabilities                |         |
| Deferred taxes                         | 317     |
| Other liabilities                      | 155     |
| Total Non-current liabilities          | 472     |
|  |         |
| Equity                                 |         |
| Share premium                          | 64,447  |
| Capital reserves                       | 884     |
| Retained earnings                      | 22,774  |
| Non-controlling interests              | 1,571   |
| Total equity                           | 89,676  |
| Total Equity & Liabilities             | 118,818 |

