

#### XLMEDIAPLC

## TECHNOLOGY-DRIVEN PERFORMANCE MARKETING



## **The Team**



## Ory Weihs, CEO

- One of the founders and leads the Group's Ο business development and strategy
- An entrepreneur who has been deeply Ο involved in the online gambling & digital advertising industries for over 15 years

### Yehuda Dahan, CFO

- Joined XLMedia as Group CFO in 2013 leading 0 the Company's Cyprus Headquarters
- Has 15+ years' experience in accounting & Ο finance
- Previously CFO for Barinboim Investment Group 0



## **Our Business**

- A leading performance marketing and online publishing company Ο
- We attract paying users from multiple online channels and direct Ο them to online businesses in return for performance based payment models
- Main source of revenue generated from a wide network of Ο publishing assets
- Focused on gambling and personal finance Ο
- Cash generative business, high margin activities, supporting a Ο progressive dividend policy

Revenues \$117.9M \$43.9M 7 Cent

Adj EBITDA

Dividends in 2018





## **XLMedia in Numbers**

FY 2018 Revenues \$117.9M

FY 2018 Net profit \$20.8M

Tier 1 Publishing assets 160+

FY 2018 Gross profit \$67.9M

FY 2018 Adjusted EBITDA \$43.9M

Cash \$47.6M

and short term investments

Staff

~400

Employees

Customers 300+

Operating across 20+ Countries





# 2018 Overview



## **Key Highlights**

- Announced strategic pivot to focus on higher margin publishing revenues, delivering better quality and more predictable earnings
- Actively reducing certain low margin media activities, ongoing media spend to complement the Group's publishing activities
- Trading for 2019 started in line with management's expectations however, the above shift is expected to reduce 2019 non core revenues by approximately US\$30 million
- The Group's nascent personal finance business continues to grow and has increased its presence in the North American markets, with 6% of overall revenues now derived from this sector (2017: 2%)
- Committed to maintaining a progressive dividend policy and share buyback programme





## **Gambling Regulatory Summary**

#### **North America**

- May 2018 US Supreme Court reserved 1992 federal law prohibiting sports betting outside of Nevada
- Various US States in the process of introducing legislation to regulate the market
- DOJ new legal opinion reversed a 2011 opinion used by several states to allow launch of online gaming and lottery operations

#### UK

- Enhanced gambling advertising regulation
- earnings going forward
- effective in April 2019 to be monitored
- No impact from implementation of GDPR

#### **Asia Pacific**

- The Group withdrew from the Australian casino & poker market due to introduction of new regulations
- The Asian Gambling market is not a focus

#### Europe

- Germany
- sector
- countries which embrace supportive regulation

Sports betting market continues to perform strongly UK regulation will result in higher quality of sustainable

Increase of remote gambling duty from 15% to 21% to become

Interstate gambling treaty stalemate impacted performance in

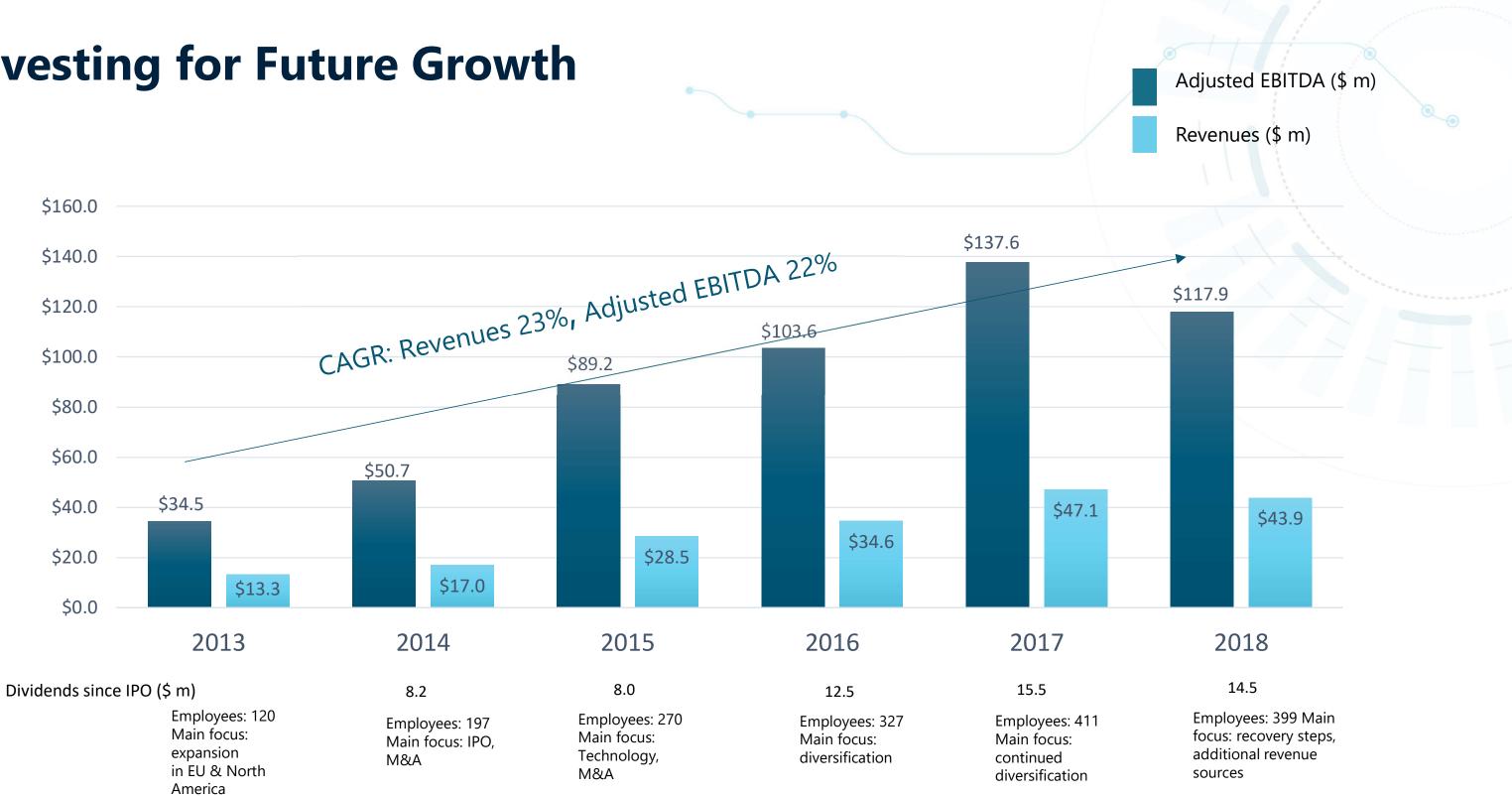
Recent treaty approval will be monitored as the Group plans to invest in growing its asset portfolio in the sports betting

The Swedish market recently introduced supportive regulation Ongoing opportunities to expand presence in other European

# Financial Results

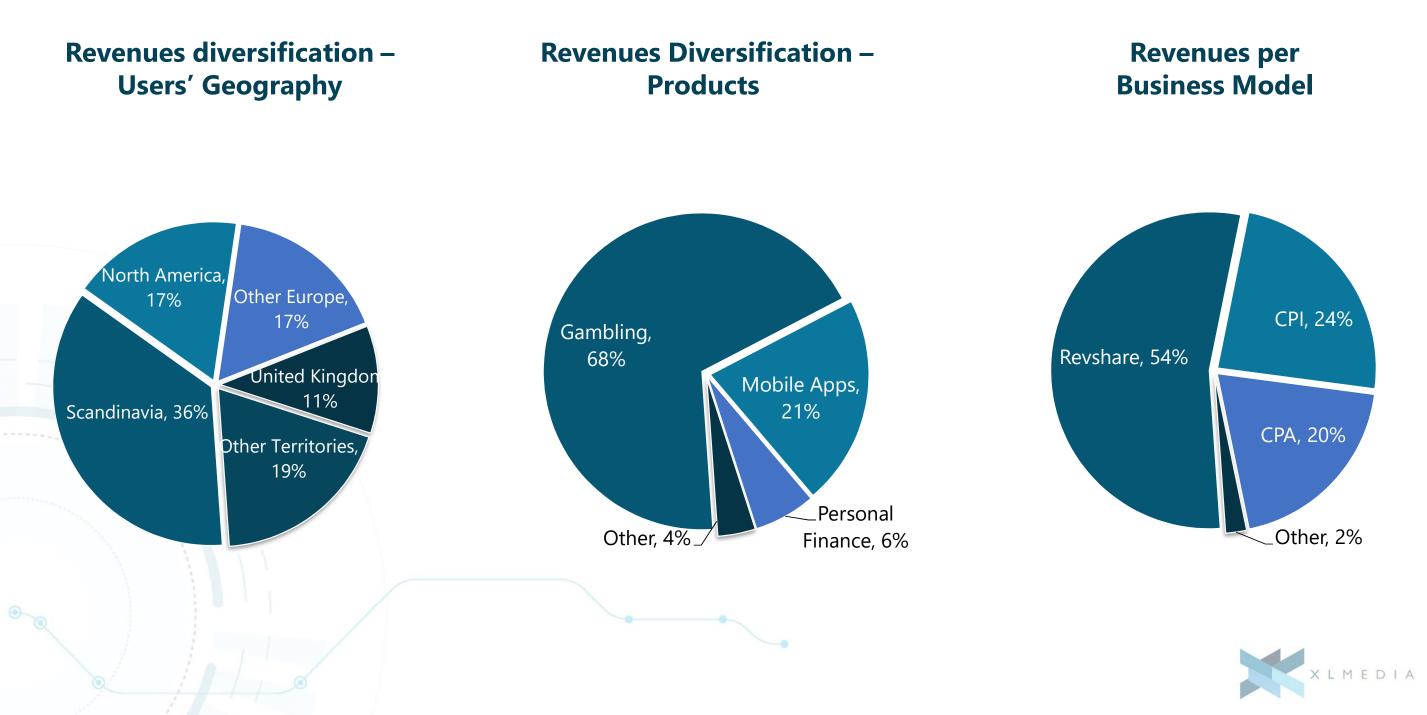


## **Investing for Future Growth**





## **Revenue Diversification**



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## **Income Statement**

<b>2018</b> 117,866	2017
117 866	
	137,632
49,922	64,487
67,944	73,145
32,257	32,376
35,687	40,769
43,857	47,120
37%	34%
(9,938)	-
25,749	47,120
(587)	(1,424)
25,162	39,345
4,387	7,474
20,775	31,871
0.09	0.15
	49,922 67,944 32,257 35,687 43,857 37% (9,938) (9,938) (9,938) (25,749 (587) 25,162 4,387 4,387

\*Earnings before interest, taxes, depreciation, amortization, impairment and excluding share based payments.



## **Cash Flow Statement**

US\$'000	2018	2017	
Operating Activities			Financing Activities
Net income	20,775	31,871	Dividend paid to equity holders of the
Depreciation, amortisation and impairment	6,503	5,932	Share capital issuance
Cost of share-based payment	1,667	419	Acquisition of treasury shares
Loss from planned media activity reduction	9,938	-	Acquisition of non-controlling interes
Changes in Working Capital	(1,488)	5,432	Repayment of Bank loan
Taxes paid, net	(4,987)	(3,849)	Dividend paid to non-controlling inte
Finance (income) expense and exchange differences on cash	(623)	1,268	Exercise of options
Net cash provided by operating activities	31,785	41,073	Receipt of long-term loan from bank
Investing Activities			Net cash used in financing activities
Purchase of property and equipment	(553)	(388)	
Payment for acquired business	-	(5,100)	Cash and short term investments at the period
Acquisition of domains, websites, technology	(55,516)	(16,160)	
Financial investments, net	2,005	(1,295)	
Net cash used in investing activities	(54,064)	(22,943)	

	2018	2017
he Company	(14,362)	(15,505)
	42,618	-
	(468)	-
ests	-	(2,250)
	(4,000)	-
terests	(1,285)	(1,804)
	976	1,205
k	5,965	5,000
ies	29,444	(13,354)
at the end of	47,623	43,277



## **Balance Sheet 31 December 2018**

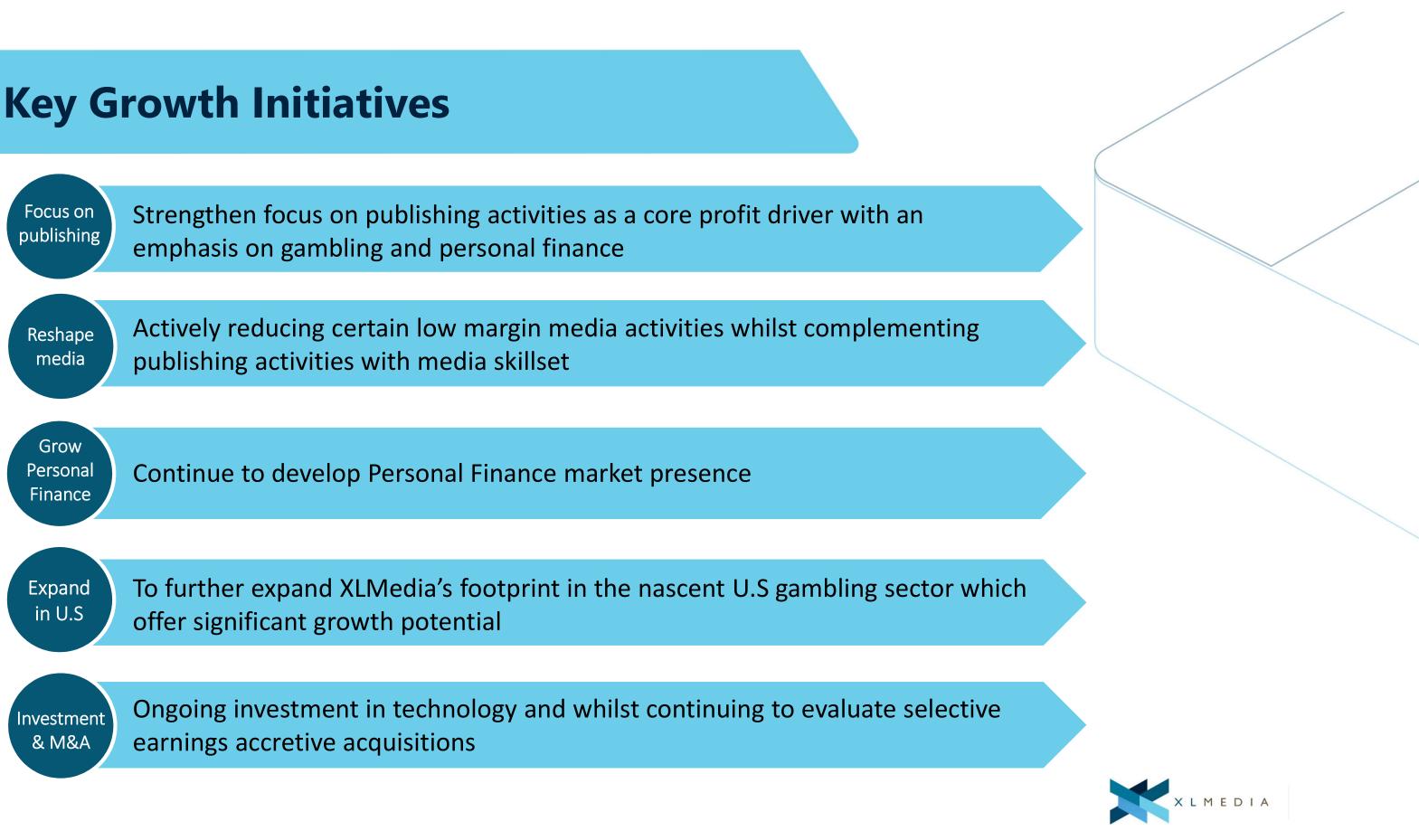
US\$'000	2018	2017
Current assets:		
Cash and short term investments	47,623	43,277
Trade receivables	16,112	18,950
Other accounts receivable	4,697	4,665
Financial derivatives	805	200
Total current assets	69,237	67,092
Non current assets		
Long term investments	633	681
Goodwill	23,652	30,052
Intangible assets	101,199	54,347
Deferred taxes	99	862
Other assets	435	244
Property and equipment	1,296	1,230
Total non-current assets	127,314	87,416
Total assets	196,551	154,508

Current liabilities
Trade payables
Current maturity of long-term bank loar
Financial derivatives
Other liabilities and accounts payable
Total current liabilities
Non-current liabilities
Long-term bank loan
Taxes
Other liabilities
Total non-current liabilities
Equity
Share premium
Capital reserves
Treasury shares
Retained earnings
Non-controlling interests
Total equity
Total equity and liabilities

2018	2017
6,416	9,813
5,585	2,500
91	1,425
16,016	19,545
28,108	33,283
1,380	2,500
-	1,825
248	243
1,628	4,568
112,224	68,417
145	(1,218)
(468)	-
54,623	49,167
291	291
166,815	116,657
196,551	154,508

# Growth Strategy





## **Focus on Publishing Expertise**

- Increase investment and activity across higher margin Publishing activities
- Leverage gambling expertise in gambling to increase footprint in existing Ο territories in Publishing division, including across Scandinavia and other **European regions**
- Continue to build portfolio and reputation in the Personal Finance sector across North America including adding offerings such as loans, insurance and more banking products
- Develop assets to capitalize on the U.S gambling market
- Management committed to material Publishing investment in internal Ο network development plan of at least US\$7 million in total over the next three years



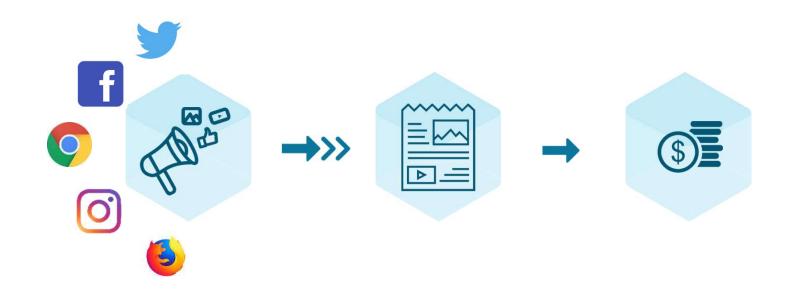




#### FREEBETS.COM

## **Reducing Exposure to Media Activities**

- Proactive decision to materially reduce Media activities which generate lower profit margins and unstable revenues in non-core products
- Decision driven by changes to media landscape in some non-core products
- Media activity will complement XLMedia's existing Publishing activities and the group will not focus on products advertised only via media

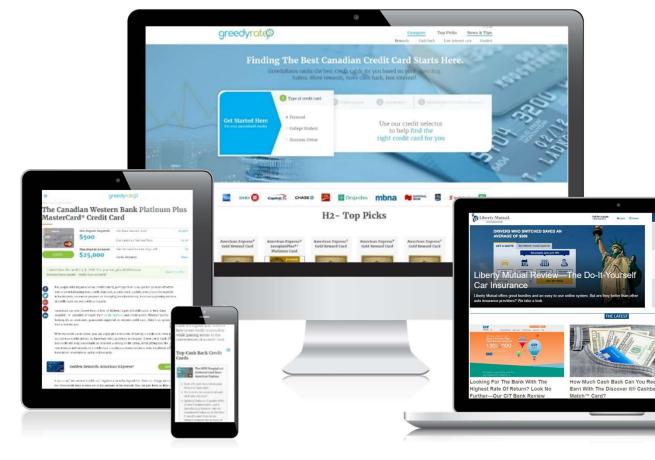






## **Expand The Personal Finance Sector**

- Personal finance business continues to grow and has increased its presence in the North American markets
  - 6% of overall revenues now derived from this sector (2017: 2%)
  - Committed to expanding US operations adding scale to grow our publishing assets
- Recent acquisitions added cross-sales opportunities between these assets.
- Actively pursuing further growth opportunities Ο





investorjunkie greedyrates

③DoughRoller









## **US Gambling Opportunity**

### Our plan for the US gambling market

- XLMedia actively investing in building and developing a more comprehensive portfolio of publishing assets as part of the recently announced plan
- The group still will be looking for strategic acquisitions in the region but generally focused on building assets
- We will be developing assets targeting both specific products (sports betting, casino, poker) and specific regions (states) as well as more general ones.
- XLMedia has committed to spend \$7MIL over the course of 3 years mainly targeting the US gambling market





## **M&A**

## Completed a number of publishing acquisitions totalling \$46m, including:

- Leading Finnish gaming assets for \$18m
- A UK Bingo comparison site WhichBingo.co.uk for \$10.5m
- A US personal finance website investorjunkie.com for \$5.8m
- $\,\circ\,$  A network of US and Canadian personal finance assets



WhichBingo

fon fivecentnickel.com

SoughRoller

Strong balance sheet and cash flow supports ongoing investment publishing activities alongside exploring opportunities to acquire publishing assets





## **Summary & Outlook**

- Proactive exit from low margin media activities to focus on higher margin publishing business, management focused on the long term targets
- Short-term financial impact but the Board is confident these steps will deliver higher profit margins and a much higher quality of sustainable earnings in long term
- Seeking to create a broader base of assets in its core verticals of personal finance and gambling
- Ongoing investment in optimising existing assets and developing new assets organically while adopting an opportunist approach to M&A in key markets and verticals
- Trading remains on budget with management maintaining progressive dividend policy and share buyback programme





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## Thank You

Any Questions?



## **The Future of Online Marketing**

#### **Growth of Internet advertising revenues**

- Worldwide digital ad spending will reach \$223.74 billion in 2017, representing 38.3% of total paid media outlays. This format is expected to see double-digit growth through at least 2020
- Global advertising expenditure in social media will grow 72% between 2016 and 2019, rising from US\$29bn to US\$50bn

### Online gambling and social gaming market

- Demand for social games continues to grow, expected CAGR of 14.96% for 2014-2019
- The global online gambling market is expected to grow at a CAGR of over 9% to exceed \$60 billion by 2020

#### **Financial services market**

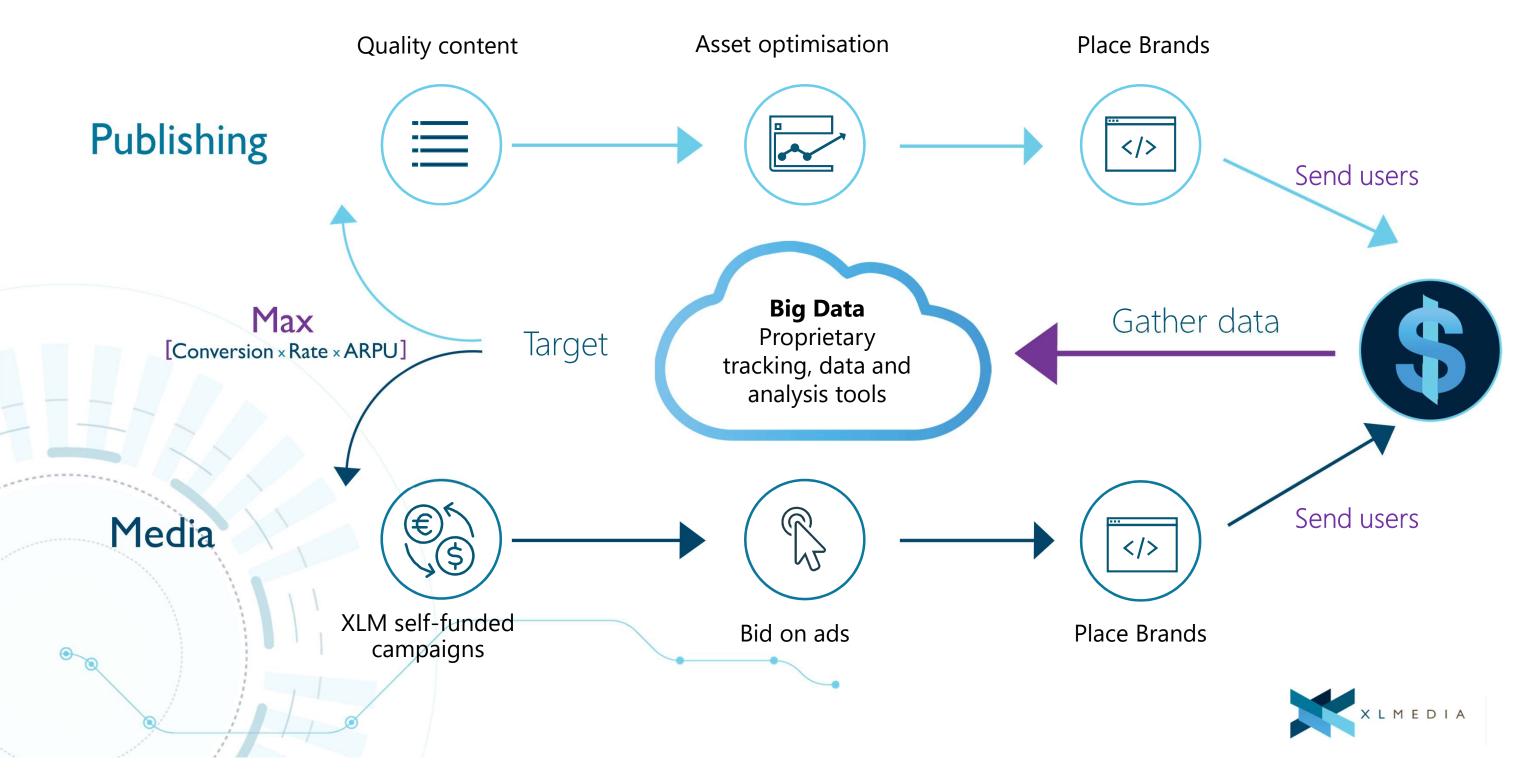
 The credit card and payment card markets continue to grow with proportion of revenue attributed as digital sales revenue in banking expected to increase from 21% in 2015 to 46% in 2020





Sources: H2 Gambling Capital, eMarketer, Gartner, ZenithOptimedia, Technavio, IAB

## **Optimization Cycle**





## **Experienced Senior Leadership**



#### LIAT HELLMAN CFO (ISRAEL)

- Over 20 years' experience in publicly traded companies
- Serves as CFO (Israel) of the company since its inception and is responsible for financial infrastructure



#### MICHAL BADHAV GENERAL COUNSEL

- Over 20 years of global experience in senior executive legal positions at public and private technology companies
- Served as Deputy General Counsel at Amdocs in the US and Israel and as General Counsel at Risco Group

#### CHRIS BELL NON-EXECUTIVE CHAIRMAN

- Former CEO of Ladbrokes between 2001 and 2010
- Has over 20 years' experience in the gambling sector
- Currently non-executive Director at Rank Group plc and Spirit plc and a member of the Responsible Gambling Strategy board



#### INBAL LAVI CEO (ISRAEL)

- 14 years' experience in the online marketing industry
- Diverse background and expertise in marketing strategy, operations and P&L management, including heading the 888poker business from December 2011 to January 2014



#### YEHUDA DAHAN GROUP CFO & DIRECTOR

• Over 15 years' experience in accounting and finance

Previously CFO for Barinboim Investment Group



#### **ORY WEIHS** FOUNDER & GROUP CEO

- Entrepreneur with 15 years' experience in performance-based marketing
- Currently focused on business development and strategy
- CEO of the company since inception

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